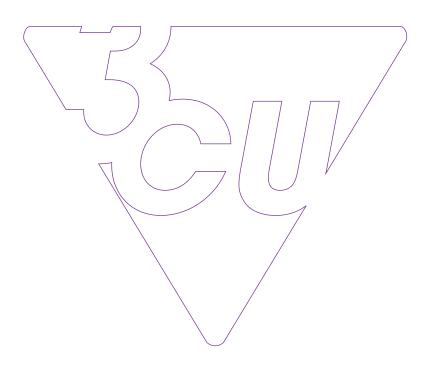


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A Better Measure of Safety

Conducting training sessions, performing inspections and implementing new safety procedures are all important components of a successful safety program. But do these mechanisms account for risk factors at an employee, position or manager level that may impact their overall safety? For example:

- Does safety training adequately address an individual employee's safety issues?
- What and how much training do they retain?
- What is the best method of learning for each employee?
- What are the specific risks for each position?
- Has analysis been done to determine the factors that cause injuries and is it related to the daily tasks we ask our staff to complete?
- Are managers managing safety as effectively as possible?
- Are all managers doing it at the same level?
- Is there a blueprint managers can all be working from?

3CU's Safety Inventory System resolves these questions by revealing gaps in safety controls on a fundamental level that need to be addressed and corrected. While completing this process initially takes some investment of your time, it can be completed in sections. Once completed, biannual updates are recommended which will be far less time-intensive.

This Safety Inventory System booklet has four assessments that can be easily removed and kept for your records. They include:

- Position Risk Inventory Assessment
- Management Safety Evaluation Inventory
- Safety Improvement Plans
- Employee Safety Evaluation Inventory

Your 3CU Loss Control Consultant is available to explain the system and its benefits and provide support as needed.



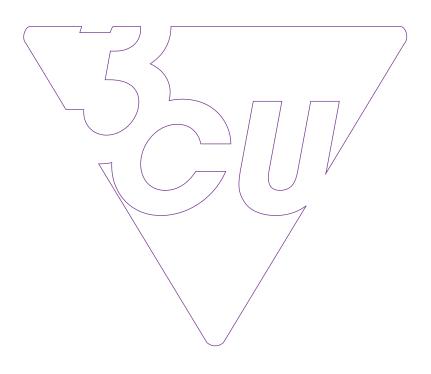
Physical Risk Factors by Position

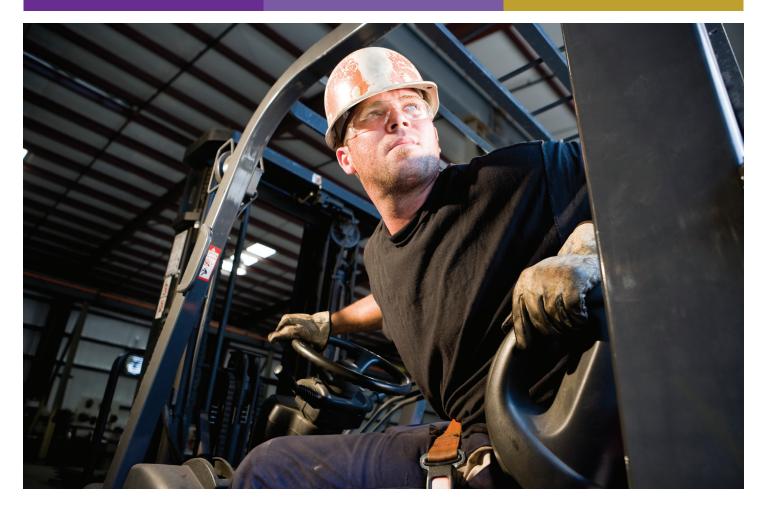
The group exercise on the next page assesses physical risk factors relating to an injury by position classification. Your 3CU consultant will use the survey completed initially to assist in completing the controls you have in place for each loss source. If controls are missing, 3CU will assist in developing and prioritizing the proper controls specific to each exposure.

Position Risk Inventory Assessment

Position profiled: ______ Date: _____ Profile team: _____ List the issue and corresponding control required. Use the $\sqrt{\text{mark}}$ if completed.

Physical Factors	Complete	Issue	Control
Vision restrictions			
Heat and cold stress			
Wet environment			
Wind			
Ice and slips			
Excessive vibration			
Physical Injury Sources	Complete	Issue	Control
Chemical burn			
Fire			
Elevated work/falls			
Spills			
Rotating equipment			
Electric shock			
Pinch point			
Heat stress			
Abrasions			
Inadequate lighting			
Inhalation hazard			
Overexertion			
Inadequate guards			
Laceration			
Thermal burn			
Cave-in/collapse			
Struck by			
Overhead work			
Falling hazards			
Loud noise			
Particles in eye			
Slips, trips and falls			
Sprains and strains			
Tools and improper use			
Technical Factors	Complete	Issue	Control
Seating and restraints			
Control/switch errors			
Communication issues			
Sensory overload potential (too much)			







Risk Factors at Management Level

Assessing your management team to identify where safety management gaps may exist or where safety management can improve may be beneficial. This candid review provides insight on management practices and potential individual manager issues. Focus on low scores first.

Management Safety Evaluation Inventory

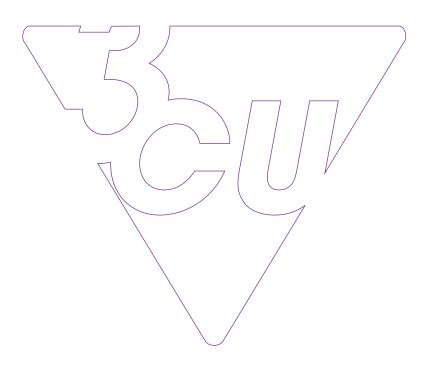
Supervisor profiled (if applicable): _____

Date:_____

Profile team:_____

Key: 1 - Highly likely 2 - Somewhat likely 3 - Not very likely 4 - Not likely

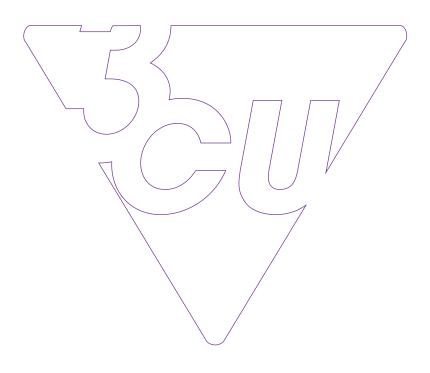
Inadequate Supervision	Score	Comments
Poor oversight		
No safety supervision expectations set		
No supervision policy		
No supervision feedback to staff		
Supervisor-to-employee ratio too large		
Coordinated Communication/Planning	Score	Comments
Team leadership gaps		
Poor task delegation		
No daily job planning and briefing		
Miscommunication history		
Not communicating critical information at critical times		
No real job monitoring and safety performance communication		
Inappropriate Operations	Score	Comments
Staff being ordered or misled beyond capability		
Crew/team composition not thought out strategically		
Experience level not a criteria		
Proficiency not a criteria		
Unnecessary hazards observed		
Failure to Correct Problem	Score	Comments
Employee/supervisor communication not likely		
Failure to take action and follow-up		
Supervisory Violations	Score	Comments
Lacking disciplinary enforcement		
Creating makeshift policies		
Giving inappropriate, inconsistent or incomplete direction		
Organizational Process	Score	Comments
Unsafe operations tempo/workload		
Little procedural guidance		
Poor safety job design process		
Little program management		
Little program oversight with metrics		
No real risk assessment policies		
Improper policymakers' realities		16560-2/201



Safety Improvement Plans

These include individual and all-staff action plans and are to be developed with your 3CU consultant.

Individual Techniques	Improvement Plan and Timelines
Individual safety training plan	
Coaching plan	
Increased supervision plan	
Daily assignment adjustments and strategy	
Beginning of shift assessments and prep	
Other	
All Staff Techniques	Improvement Plan and Timelines (Separate from position controls above)
Positive reinforcement process	
Stretching program	
Peer-to-peer stop processes	
Fraud mitigation	
Collective training plan by position	
Under one-year safety focus program	
Increase point of operations signage and rotate them often	
Engineering changes	
Experience level not a criteria	
Task specific daily briefings	
Notes	







Employee Reviews of Personal Risk Factors

Inventory on the following page analyzes attributes specific to each employee that can contribute to an injury. For best results, managers should collaborate to complete this. Employees with lower scores pose a higher risk. You may not have a good "read" on all employees initially, so the safety observation process will need to be used (outlined). Please contact your 3CU consultant for help if needed.

If you are able to complete the process without initial observations being needed, use the safety observation process to update employee profiles biannually. Observations should continue throughout the year. The process gets easier and more effective the longer it is in place.

If time commitments are an issue, evaluate new employees first. Criteria can include employees with less than a year of experience or less than three years.

Employee Safety Evaluation Inventory

Employee Name: _____

Position: _____

Date:_____

Evaluator: _____

Score (Higher scores = poorer performance): _____

Key: 1 - Highly likely (or observed) 2 - Somewhat likely 3 - Not very likely 4 - Not likely

Note: Observations should be conducted without the person knowing it. However, this is not a fault-finding exercise, but rather a safety-training process. Coach staff on noted deficiencies. It is recommended to pilot the process initially with limited staff before a group rollout.

Safety Observations SAFE ACTS VS. UNSAFE ACTS % ((Co) int the total safe tasks observed and divide by unsafe acts.)

Date	%	Notes

Skill-based Errors	Score	Issue noted	Violations	Score	Issue note
Prone to or observed)	Ì	1	Violations of rules		
Inadvertent operations			Violation of training		
Using wrong tools			Violation of process or procedures		
Visual scan errors/			Critical Behaviors	Score	Issue note
missing hazards			Employee out of line of fire when able to do so or should be?		
Inadequate training			Are body parts protected when in the line of fire?		
Poor methodology			Are the eyes focused where they should be for the task?		
Judgment/Decision Errors	Score	Issue noted	Are they using their body correctly to avoid		
Risk/perception errors			strains?		
			Is the workplace		
Task mis-prioritization			adequate?		
			Technical knowledge		
Rushed actions			lapse		
			Perceptual Factors	Score	Issue note
Delayed actions			Misconception of physical conditions		
			Misconception of		



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